

## LEVITT NETWORK PANEL

# INVENTIVE INDIVIDUAL DONOR PROGRAMS TO DEEPEN ENGAGEMENT (AND SUPPORT YOUR BOTTOM LINE!)





## LEVITT NETWORK PANEL

**Meghan McNamara**, Levitt Pavilion Denver, CO **Lisa Wagner**, Levitt Pavilion Dayton, OH

Moderated by Sharon Yazowski, Levitt Foundation



# **Levitt Pavilion Denver**

Membership Program





- New build, opened 2017
- Large, competitive music scene
- **6,500 capacity** with hard perimeter due to CO state liquor law
- **50+ free events**, including rich spectrum of genres, diverse cultural partners, Yoga on the Lawn
- 12+ ticketed shows
- **140,000 annual visitors** 87,000 free series/53,000 paid concerts





- \$3.5 million operating budget
- Higher earned revenue due to venue perimeter, market:
  - $\rightarrow$  \$1.2 million concessions
  - $\rightarrow$  \$1.1 million rental
  - $\rightarrow$  \$300k ticket sales

#### • \$900k contributed revenue:

- $\rightarrow$  Foundation, government (\$460k)
- $\rightarrow$  Corporate sponsorship (\$200k)
- $\rightarrow$  Individual giving (\$240k)

#### 65% earned to 35% contributed

## **Membership Snapshot**



Member households, roughly 320 individuals



Total membership revenue in 2023 season



Of \$240k individual giving – balance is lawn donations, elevated access, annual fund

# 4

Individual and corporate membership tiers, with a range of levels and benefits

## **FRIEND | \$300**



**FAMILY | \$600** 

## **Membership Tiers**

## **FOUNDER | \$1200**

## **CORPORATE | \$3000**



## **Our Members:**

- Annual survey, touchpoints throughout season help us get to know members
- Generationally diverse, from young professionals and families with small children to retirees
- 70% renewal rate, steady growth since 2021
- Highly engaged attend 5+ concerts per season, provide feedback, act as ambassadors
- Reasons for giving vary more about benefits for some, philanthropy for others

## **Hospitality Benefits**

- Dedicated viewing area with seating, high top tables
- Early entry and dedicated gate at larger shows
- Drink vouchers with dedicated bar at larger shows

## **Member Events**

MASSAGE

- Season kickoff members pick up swag, preview season
- Backstage pre-show reception
- 2023 first members brunch aligned with Yoga on the Lawn
- Always with live music!

### Member Swag

- Limited edition merchandise exclusive to each season
- Offers from local businesses
  → builds community!
- Pre-sales for ticketed shows
- Delivered in Levitt tote bags



## LEVITT PAVILION



## **Investment:**

\$3,500 member merch\$6,200 event expenses\$8,900 waived bar revenue\$18,600 total expense

#### $\rightarrow$ \$43,800 net revenue

# Most of the investment is staff time and energy:

- regular communication
- high-touch experiences, access
- mission-driven messaging



## **Evolution:**

- Introducing \$100 individual tier in 2024 — accessible entry point, minimal additional lift
- New \$5,000 corporate tier, leveraging board networks
- Incorporating member feedback in venue improvement plans
- Leveraging for additional growth, revenue — underwriting membership, cultivating future major donors
- Exploring offsite/off-season events for 2025 for member engagement and acquisition



# Levitt Pavilion Dayton

Opened in 2018 Located in the urban core

2023 with 44 concerts -72,459 attendees

Total attendance: 280,547 in 5 seasons and 226 free concerts



## Strategic Priority to move contributed to earned ratio to 60/40 (\*2018 Strategic Plan) 2023 93% Contributed and 7% earned <u>2024 Revenue Breakdown for Levitt Dayton</u> Contributed income in 2024 will be 90%

- Concert sponsorships (both corporate and individuals)=37%
- Individual giving (including bucket)=19%
- Foundation grants (including Levitt Foundation)=34%

#### Earned revenue for 2024 will total 10% which includes:

- Ticketed events
- Food vendors
- Concession sales
- Rentals
- Merchandise sales



#### WHY?

- Ticketed concert at Levitt Dayton?
- Connections from the lawn in the off-season
- Moving towards that earned revenue goal
- Bridging between the seasons and being relevant

# LEVITT JPCLOSE

Mystery concert: location and artists

- 3 artists, all different genres
- Non-traditional concert venue
- Rules defined at on-sale for each venue as it might relate to an on-lawn experience
- 36 hours prior-email is sent disclosing location
- VIP experience defined if available



# Experience crafted in the style of

Folk Alliance

Artists Range from Levitt Dayton Venue performers to those that might not be the right fit for a large venue







Price of the ticket:

\$35 for general admission

\$50 for VIP (when we are able to create an experience)

#### SOCIAL MEDIA=FOMO

We share to our story from attendees

Using #LevittUpClose

On-sale which happens the following Mon/Tue sells out fast!



## Lessons Learned and The Numbers

With 6 events in the series in 23/24- Oct, Nov, Dec, Feb, Mar, Apr

- Series sponsor = \$10,000
- · Artist fees=\$100-\$1000

• Net revenue will be close to \$20,000 (which gets us Closer to that contributed/earned number and also supports the 2024 season, and donor cultivation)

Production is specific to each venue

If an artist cancels, no one knows

CONNECTION: Great way to bridge communication annual fund and what's going on behind the scenes, and reinforce the community connections from the lawn

#### WHERE CAN WE GO FROM HERE?

- Survey our ticket buyers!
- Can we increase the ticket price?
- Can we create a VIP experience on each one?



